

**2.6 Centre of Planning, Statistics
and Assessment
(CPSA)**

Conscious of the crucial role of strategic planning in the success of its action, promotion of its effectiveness, and development of policies, action plans and projects likely to help Member States achieve comprehensive sustainable development, and convinced of the necessity to draw upon reliable qualitative indicators and quantitative data to identify the needs of Member States and their aspirations in the fields of education, sciences, technology, human and social sciences, culture and communication, ISESCO General Directorate decided to set up the Center of Planning, Statistics and Assessment (Resolution GC13/2018/R4.2 adopted by the 13th session of the General Conference) in order to enhance the mechanisms, means and technologies of strategic planning in such a way as to adapt methodologically and scientifically with the international standards and customs in this field with the onset of the Three-Year Action Plan for 2019-2021. The Center will be tasked with following up the implementation of the activities previously fulfilled by the Division of Planning and Strategies of the center formerly known as the Center of Planning, Information, Documentation and Publishing; and incorporating them all into its three new divisions, namely the Division of Planning and Strategies, the Division of Sectorial Statistics and Reports, and the Division of Follow-up and Assessment.

Accordingly, in line with the general guidelines and strategic objectives set by ISESCO under its Medium-Term Strategic Action Plan 2019-2027; as part of its endeavor to achieve the sustainable development goals and counter current and future challenges facing the Islamic world taking into account the priorities of Member States' national policies, strategies, and plans; in accordance with the resolutions, decisions and recommendations of the General Conference, Executive Council and Specialized Ministerial Conferences held by ISESCO; the action of the Center of Planning, Statistics and Assessment, will focus under the Three-Year Action Plan 2019-2021 on the following sector-specific priority: "Strategic planning as a lever of development", particularly on the two following projects:

- 1. Developing the mechanisms and techniques of strategic planning, and follow-up and assessment of ISESCO's action through information and communication technologies (ICT).**
- 2. Strengthening capacities in the field of strategic planning, follow-up and assessment in ISESCO's areas of action.**

Project 1: Developing the mechanisms and techniques of strategic planning, and follow-up and assessment of ISESCO's action through information and communication technologies (ICT).

General framework:

The effectiveness of ISESCO's strategies, action plans, programmes and projects, which are carried out for the benefit of Member States, largely depends on the practical and systematic planning that is based on the analysis of reliable information and data likely to enable the Organization to have a comprehensive vision and accurate knowledge of the situation of education, science, technology, human and social sciences, culture and communication in Member States as well as their actual needs in these fields. Besides, the follow-up and assessment operations are key factors for the success of any constructive planning as they allow for collecting and analyzing data based on pre-determined quality indicators in a systematic and constant manner on the plans and programmes under implementation, particularly regarding the progress made, the objectives achieved, and expenditure tracking. Like the follow-up and assessment operations, strategic planning relies on the development of ICT which facilitates data processing and analysis and allows their optimal use.

In this regard, as part of the Three-Year Action Plan for 2019-2021, the Center will integrate the follow-up and assessment operations into the implementation procedures and stages of ISESCO's projects, activities and programmes. It will also ensure the measurement of implementation effectiveness and the rate of accomplishing the objectives and expected outcomes of these projects, activities and programmes; identify their strengths and weaknesses; and determine their field results and actual impact on Member States through the intensive use of ICT, increase of the number of measurement indicators, and improvement of the use of the surveys' findings in Member States.

The Center of Planning, Statistics and Assessment will work in close cooperation with ISESCO Directorates and Specialized Centers which will be involved in all the stages of strategic planning, including the sectorial diagnosis, the preparation of projects and programmes, identification of strategic and practical objectives and expected outcomes. The Center will also seek to ensure the technical follow-up of the projects and programmes implemented in the fields of education, sciences, technology, human and social sciences, culture and communication in cooperation with ISESCO Directorates and Centers; and ensure that these projects and programmes keep pace with the relevant national, regional and international developments, meet the needs and priorities of Member States pertaining to ISESCO's fields of action, and allow for the accomplishment of its national sector-specific objectives and SDGs.

Objectives:

- Promoting participation and transparency in programme decision-taking through obtaining the reliable statistics and accurate knowledge relevant to ISESCO’s sectors of action in its Member States;
- Achieving higher rate of implementation effectiveness and field impact of ISESCO’s strategies, projects, plans and programmes in various Member States;
- Increasing the quality of programming, follow-up, internal and external assessment of ISESCO’s action.

Areas of intervention:

1. Accompanying ISESCO Directorates and Specialized Centers in preparing ISESCO’s documents, strategic and action plans in developing sector-specific projects and programmes for the Organization;
2. Systematic and regular approach to the follow-up and assessment of ISESCO’s activities, projects and programmes;
3. Production of statistics, analytical studies and sectorial reports in ISESCO’s fields of action.

Total budget: US\$ 151,293.00.

Area of intervention 1: Accompanying ISESCO Directorates and Specialized Centers in preparing ISESCO’s documents, strategic and action plans in developing sector-specific projects and programmes for the Organization.

Within this area of intervention, and in coordination and follow up with ISESCO sectorial directorates and specialized centers, the Center will take part in determining the Organization’s strategic axes, priorities and objectives in its fields of action (education, sciences, technology, human and social sciences, culture and communication) in the short, medium and long terms. The Center will also accompany the sectorial Directorates and Specialized Centers in preparing the strategic and practical documents and plans of the Organization (strategic Medium-Term plans, three-year action plans, and annual programming), set sector-specific strategies and their implementation mechanisms through providing data and information likely to adapt them to the realities and specificities of Member States to better satisfy their needs and priorities.

Expected outcome 1: Promoting the field impact of ISESCO’s sector-specific strategies, plans, projects and programmes.

Performance Indicators	Measurement Indicators
- Increase the quality of ISESCO’s achievements.	- Contributing to the preparation of ISESCO Draft Action Plan 2022-2024 in cooperation with the ISESCO sectorial directorates and specialized centers.

Performance Indicators	Measurement Indicators
	<ul style="list-style-type: none"> - Holding training sessions for ISESCO’s staff on the development and implementation of sectorial strategies, projects and programmes. - Making recommendations and suggesting the ways likely to enhance the methods of designing the Organization’s sectorial strategies, plans, projects and programmes for the benefit of Member States.

Area of intervention 2: Systematic and regular approach to the follow-up and assessment of ISESCO’s activities, projects and programmes.

Within this area, the Center will ensure the follow-up, review and assessment of the impact of the activities, projects and programmes implemented by ISESCO for the benefit of Member States in all its fields of action; prepare relevant survey questionnaires designed for the targeted persons, the National Commissions, ISESCO partners, and cooperating parties; prepare periodical reports to assess ISESCO’s action and analyze the strengths and weaknesses of the activities, projects and programmes implemented by ISESCO; identify the difficulties related to their implementation and suggest the necessary adjustments thereto. This will allow better follow-up of the achievements towards accomplishing the strategic and practical objectives, and the expected outcomes in each one of its fields of action. The Center will also provide recommendations aiming at increasing the effectiveness and impact of its relevant activities, projects and programmes.

Expected outcome 2: Enhancing results and strengthening the impact of sectorial activities, projects and programmes of ISESCO.

Performance Indicators	Measurement Indicators
<ul style="list-style-type: none"> - Establishing a regular operations of follow-up and assessment of ISESCO’s activities, projects and programmes for the benefit of Member States. 	<ul style="list-style-type: none"> - Conducting periodical reports to assess ISESCO’s action in the fields of education, sciences, technology, human and social sciences, culture and communication. - Preparing survey questionnaires on all ISESCO’s activities, projects and programmes designed for the targeted people, National Commissions, ISESCO partners, and cooperating parties. - Making recommendations and suggestions aiming at increasing the effectiveness and impact of ISESCO’s activities, projects and programmes.

Area of intervention 3: Production of statistics, analytical studies and sectorial reports in ISESCO's fields of action.

Within this area, the Center will provide quantitative and qualitative data, and suggest outlook mechanisms likely to help identify ISESCO's strategic axes, orientations and objectives for the benefit of Member States through accompanying ISESCO Directorates and Specialized Centers in establishing a system of systematic sectorial control to follow-up the developments of the sectors of education, sciences, technology, human and social sciences, culture and communication in Member States and at the international level in a systematic and constant manner, and through identifying and analyzing the dominant needs and orientations, the expected developments, the existing challenges and opportunities for the development of the sectors concerned; the collection of statistical data; and conducting analytical and outlook studies as well as thematic sectorial reports relevant to these sectors.

Expected outcome 3: Providing quantitative and qualitative data and suggesting outlook mechanisms to determine ISESCO's strategic axes, guidelines and objectives for the benefit of Member States.

Performance Indicators	Measurement Indicators
<ul style="list-style-type: none"> - Providing statistical studies, reports and data in the fields of education, sciences, technology, human and social sciences, culture and communication 	<ul style="list-style-type: none"> - Preparing one (1) outlook study in the fields of education, sciences, technology, human and social sciences, culture and communication in the Islamic world for 2030; - Conducting three (3) analytical studies and sectorial reports in the fields of education, sciences, technology, human and social sciences, culture and communication; - Establishing statistical databases in ISESCO's fields of action

Project 2: Strengthening capacities in the field of strategic planning, follow-up and assessment in ISESCO's areas of action.

General framework:

Strengthening capacities in the field of strategic planning, follow-up and assessment is a prerequisite for grasping its approaches, perfecting its operations, and preparing plans, programmes and projects in a scientific and systematic way likely to allow for achieving the high rate of effectiveness and efficiency in implementation and field impact.

Accordingly, this project is divided into two integral parts. The first part seeks to train ISESCO's human resources and promote its staff in charge of implementing plans, programmes and projects for the benefit of Member States while the second one aims at training the staff of the competent parties in Member States in the field of planning, follow-up and assessment of the educational, scientific, technological, cultural and communication sectors.

As for strengthening the capacities of ISESCO's staff during the period 2019-2021 through using an interactive pedagogical approach and employing ICT in a systematic and regular way in the field of planning, follow-up and assessment, the Center will develop new means and methods for training on planning, follow-up and assessment; streamline working mechanisms; and coordinate the efforts, practices and methods of implementation in such a way to promote harmony and complementarity among various fields, adopt a common conceptual and terminological repertory to be used within the Organization and develop common and effective mechanisms and operations that meet the specified needs, set objectives and expected outcomes.

Concerning training the staff of the competent parties in Member States working in the field of planning, follow-up and assessment of ISESCO's sectors of action, the Center will seek in the years 2019-2021 to promote expertise and experiences exchange, develop continuous training programmes that combine theory and practice, provide technical support and accompany the competent parties in Member States to enhance the planning means and methods they adopt to forecast the national, regional and international changes and challenges likely to influence the sectors of education, sciences, technology, human and social sciences, culture and communication, and prepare sectorial strategies and policies which take into account such changes and challenges and benefit from them to meet the current and future needs of Member States. The Center will also provide the necessary technical support to the competent parties in Member States to ensure the continuous assessment of the effectiveness and impact of these sectorial strategies and policies, benefit from the positive and negative learnt lessons, and conduct the necessary adjustments to attain the strategic and practical objectives set in this regard.

Objectives:

- Promoting the quality of the Organization’s performance and action by building the technical and innovative capacity of ISESCO’s staff, and enhance their knowledge and expertise;
- Entrenching the culture of quality and continuous self-development to achieve the expected outcomes at the internal level and for the competent parties in Member States;
- Helping Member States reciprocally benefit from their expertise and successful experiences in the field of strategic planning, follow-up and assessment of ISESCO’s sectors of action.

Areas of intervention:

1. Strengthening the capacities of ISESCO’s human resources in the field of sectorial strategic planning, follow-up and assessment through continuous training;
2. Upgrading the capacity of the competent parties in Member States and fostering exchange of experiences and expertise in planning, follow-up and assessment.

Total budget: US\$ 215,000.00.

Area of intervention 1: Strengthening the capacities of ISESCO’s human resources in the field of sectorial strategic planning, follow-up and assessment through continuous training.

Within this area of intervention, the Center will promote the technical skills and the capacities of strategic and operational thinking, as well as the innovative capacities of ISESCO’s staff and programme specialists through providing them with continuous training sessions in the field of sectorial strategic planning, follow-up and assessment, and organizing **focus groups** and **brainstorming sessions**.

Expected outcome 1: Upgrading the capacities of ISESCO’s human resources in strategic and operational thinking

Performance indicators	Measurement indicators
<ul style="list-style-type: none"> - Promoting innovative capacities of ISESCO’s staff and programme specialists in the field of sectorial strategic planning, follow-up and assessment 	<ul style="list-style-type: none"> - Holding ten (10) training sessions in the field of sectorial strategic planning, follow-up and assessment for ISESCO’s staff and programme specialists; - Holding ten (10) focus groups and brainstorming sessions for the benefit of ISESCO’s staff and programme specialists to promote innovative projects and programmes.

Area of intervention 2: Upgrading the capacities of the competent parties in Member States and fostering exchange of experiences and expertise in the planning, follow-up and assessment.

Within this area of intervention, the Center seeks to enhance the knowledge, practices and performance of the competent parties in Member States, promote exchange of expertise and experiences among the competent parties in the field of strategic planning, follow-up and assessment of the sectors of education, sciences, technology, human and social sciences, culture and communication. To this end, the Center will provide the competent parties with opportunities to benefit from training workshops, forums, and expert meetings in the field of strategic planning, follow-up and assessment of ISESCO’s sectors of action.

Expected outcome 2: Enhancing the knowledge, practices and performance of the competent parties in Member States in the field of strategic planning, follow-up and assessment.

Performance indicators	Measurement indicators
- Upgrading the performance of the competent parties in Member States in planning, follow-up and assessment of the sectors of education, sciences, technology, human and social sciences, culture and communication.	- Holding twelve (12) training workshops, forums and expert meetings in the field of strategic planning, follow-up and assessment of ISESCO’s sectors of action in cooperation with ISESCO’ Directorates and Centers.

Budget of CPSA Programmes

Projects	Budget (in US\$)	Total budget (in US\$)
1. Developing the mechanisms and techniques of strategic planning, and follow-up and assessment of ISESCO's action through information and communication technologies (ICT).	151,293.00	366,293.00
2. Strengthening capacities in the field of strategic planning, follow-up and assessment in ISESCO's areas of action.	215,000.00	

Details of Financial Items
ISESCO Center of Planning, Statistics and Assessment
(salaries and allowances)

Item	First year 2019	Second year 2020	Third year 2021	Total (in US\$)
Basic salaries	45,000.00	45,000.00	45,000.00	135,000.00
Allowances	25,000.00	25,000.00	25,000.00	75,000.00
Social security	12,500.00	12,500.00	12,500.00	37,500.00
New posts	6,000.00	6,000.00	6,000.00	18,000.00
Overall total (in US\$)	88,500.00	88,500.00	88,500.00	265,500.00